



# ANNUAL REPORT 2021

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*indigenous communities changed from the inside*

IN CHURCHES | ON CAMPUS | TO THE LEAST

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MISSIONS DOOR



# Introduction

*Missions Door actively empowers on-the-ground missionaries and initiatives to move the Gospel into every corner of the world.*

We believe in the transformative power of the Gospel and have worked since 1948 to see indigenous communities changed from the inside. During the last 74 years our teams have grown from a few in limited locations to teams of teams in places on almost every continent.

Our focus is indigenous work. For Missions Door the word indigenous means more than simply indigenous locations. It is about culture and the importance of serving and speaking into cultures worldwide with context and connection. Missionaries and apprentices are not placed into the field as foreign interruptions, but rather home grown, culturally accepted leaders who care deeply about the communities they serve.

We believe this approach makes us both unique and effective. We are delighted to share the story of the past year in ways we hope will ignite your passion for ministry and spark renewed hope for what God is doing around the world.



## A Note From Our President

**Dear Friends,**

*Our world is increasingly chaotic. This reality can easily discourage us. Our hopes and dreams are crushed beneath the weight of a world that seems out of control.*

*For those of us who are Christ-followers, it's easy to let the condition of our world transform us into pessimists or even cynics. What is God doing in our world? What's happening to our country? Where is the transforming power of the Gospel?*

*For ministries like Missions Door, we must regularly ask ourselves these kinds of hard questions. Are our ministries doing the authentic work of the Gospel? Are people coming to Christ, experiencing forgiveness and transformation? Are we reaching the next generation, raising up servant-leaders, and effectively starting new communities of faith where believers can grow and serve?*

*I'm both grateful and humbled to be able to unequivocally answer "Yes!" God continues to use Missions Door in amazing ways to advance the Gospel and push back the darkness and the chaos of our world.*

*As you read through this 2021 Annual Report, I trust you will be encouraged and that your hope in Christ will be reinvigorated. Though this is God's work, He works through people like you and me. What has been accomplished in the past year is the result of a team effort. Please know your partnership with Missions Door missionaries and ministries is an important component to every success we experience. Thanks so much for praying, giving, and going together with us in making Christ known in our world.*



**"In the midst of a chaotic, lost, and broken world, God is doing a great work through Missions Door – changing individuals and communities from the inside out."**

**Rick Miller**  
— President



# our commitment

***We are committed to meeting people in their own context.***

*Whether it's a church planter in Central America caring for their local community, a campus leader sharing Jesus with university students, or a care ministry serving those who have been forgotten by many in the streets of an American city, all of them minister incarnationally. We are committed to equipping leaders who serve in these indigenous settings with the resources they need to see Kingdom impact.*

## Our Teams

All of our teams develop indigenous people in churches, on college campuses, and to those who are marginalized and forgotten. Some teams are in hard to reach places on the other side of the world, while some might be in a church down the street from you. Regardless of where these missionaries and teams are, they are committed to seeing change happen from the inside.

***"I've had the privilege of serving along side teams committed to this idea for a long time now. It is an honor to be able to tell you that these things are not just ideals, they are real and they are happening. Our vision is to see an unstoppable force of compassionate and culturally authentic Christ communities multiplying in neighborhoods, across our country and around the world. We are seeing glimpses of this vision becoming reality every day."*** – Aaron Palmatier, VP of Ministries

## Over 70 Years of Service

Now in our seventh decade of ministry, Missions Door remains committed to the task of assisting local churches and Christ followers in their efforts to evangelize, disciple, train leaders, and plant churches among the unreached of our world.

Much has changed in our world since 1948, but the need for forgiveness and new life in Jesus Christ is greater than ever. Missions Door is actively partnering with leaders to see indigenous communities changed from the inside. In churches, on campuses and to the least of these in every corner of the world. We invite you to come with us!

## Stories of Transformation

**Our missionaries, teams and leaders are committed to the work of indigenous ministry.**

Our missionaries are in over 25 countries around the world, representing diverse cultures and places where God is transforming lives. Whether in North America, South America, Europe, Africa, or Asia, our local connections make all the difference in reaching the world with the Gospel.

These are some of their stories





Mottel Baleston  
*Messianic Ministry*



Mottel was raised Jewish in a Jewish neighborhood in Brooklyn. In the 70's, he watched his Jewish friends either embrace eastern spiritual teachings or entrench themselves in Orthodox Hasidic Judaism. Taken aback, he decided to dig deeper into his own faith and investigate the claims of Jesus, the most famous Jew who's ever lived.

Mottel was stunned by how Jewish the story of Christ was. Every prophesy he grew up studying was fulfilled by Jesus. Daniel 9:26 prophesied that the temple would be destroyed seventy years after the death of the Anointed One, which is exactly what happened after Christ died and rose again. That prophesy ultimately brought Mottel to confess Jesus as the Messiah.

It was Missions Door missionary, Vincent Morgan, who helped Mottel study the fulfilled Messianic prophesies and led him and his wife to Christ. Today, Mottel directs Messengers Messianic Jewish Outreach in a Jewish area of New Jersey. He reaches Jews with the Gospel and helps Messianic Jews embrace their Jewish heritage. He travels all over the world to teach the Bible and share Jesus the Messiah with Jewish people and Gentiles, too.



Karmann Roche  
*Western Oregon University*



Home has always been a major theme in Karmann's life. She experienced homelessness at a young age. Because she was the only believer in her family, church became her home in middle school. In college she found a second home.

When Karmann became a Campus Ambassador, she also moved into the Harriet House, an off-campus home for Christian women. Over a dozen women reside in this house, dedicated to positively impacting the community, having Bible studies, hosting worship nights, and always inviting friends over.

Anne is one of the student residents Karmann discipled. Anne confided in her that Campus Ambassadors was the only community she had. The student was later baptized and is now the club president.

Campus Ambassadors and the Harriet House are helping college students find Jesus, grow in their faith, and have a home away from home. They're also helping them understand that a Christian's real home is not on earth but in the Kingdom of God, a truth Karmann has clung to since childhood.





Ben Joseph  
*International Students*



Ben was born in India where he worked for a businessman who promised to help Ben move to America. He sent Ben's testimony to a Christian college in Arizona, pleading with them to give him a scholarship. The plan worked and he was admitted as a student. The problem was the testimony was fake.

The college quickly discovered Ben wasn't a Christian but they allowed him to stay on the condition that he work in maintenance. Ben was happy to be living in America surrounded by Christians, but he disliked them and their religion. However, he felt drawn to the God he was learning about in class. One night, Jesus was no longer just a subject he had to study, but his Lord and Savior.

After graduation and seminary, Ben became a Campus Ambassador. He started a ministry for international students at Arizona State University called Friends of Internationals. ASU is considered the number one public university chosen by international students, and FOI helps the 9,000 internationals who come from over 130 countries feel at home and have a community. In that community, Ben can share the Gospel with those who are open to it.

84% of these students come from the 10-40 window, including a Chinese Buddhist he worked with. Ben led him to the Lord and that man is now pastoring a church.





Rigoberto & Claudia Reyes  
*International Church Planting*



Rigo is indigenous to Nicaragua. He married Claudia at twenty and held a high-ranking position at an international company. "I was young with too much power and money," he says. The company would send him to different countries. He traveled internationally, worked long hours, and turned to alcohol to help him cope. It was unhealthy for him and Rigo explains that his wife "suffered a lot."

In 1995, he was sent to work in Mexico. At this point his personal life was a disaster, and his marriage was in shambles. Rigo wanted nothing more than to be alone but God kept pursuing him with Christ's love. Rigo chose to say yes to God, and he returned to Nicaragua as a Christian. At first, his wife was skeptical. It didn't help that she was a devout Catholic at the time and Rigo was now claiming to be a Christian and a changed man. But God restored their marriage, and Claudia too came to know Christ as her Savior.

Rigo wasn't interested in vocational ministry, but he knew he wanted to serve God, so he began working with a Honduran Missions Door missionary. Then Rigo met an American who left his job in the United States to become a missionary. This story impacted him deeply, and Rigo became more aware of the suffering and needs of his people. He had never studied theology, but he decided to resign from his job to serve God full time.

In 2000, he was officially appointed as a Missions Door missionary. By 2012, he had planted thirty-five churches and was training 120 leaders. Missions Door appointed him as the Central American and Caribbean Director. Later Rigo's responsibilities expanded as he became the Director of International Ministries, overseeing all Missions Door ministry in Mexico, Central America, the Caribbean, South America, and Europe. The Lord is using the skills Rigo gained from his professional past to advance God's Kingdom.





Rigo helped cultivate the vital relationship between Missions Door and Biblical Institute Leadership Development (BILD). BILD seeks to provide affordable seminary education and training to pastors and ministry leaders in underdeveloped areas of the world. This is crucial because 90% of pastors outside of the United States do not have theological training.

BILD's dean had heard of Rigo's work, and then the former president and CEO of BILD got in contact with him. He asked Rigo what was keeping BILD from working in Latin America. Rigo explained most Latin Americans are not able to afford seminary. Nicaraguan employees make \$3-5 a day, for example, and rarely find work. Unemployment is very high in these countries. BILD decided to give Latin Americans a 90% discount, a tuition of \$400 a year. Some can even go for free if their needs are that severe.

Today, there are over 2,000 students in BILD in Central America. Rigo is now training twenty-one key international missionaries. They're key because they're national leaders. BILD uses a Paul and Timothy model where every leader is training another leader. This is Rigo's ultimate passion. BILD trains leaders in their own countries, just like Rigo trains people in Nicaragua.

Rigo believes his purpose in life is to train ministry leaders who train ministry leaders. He is extremely passionate about his work and covets your prayers for the pastors, church planters, and missionaries he's leading.

***Rigo believes the lack of accessible seminary training is having dire consequences on Latin America. This area of the world is, unfortunately, riddled with many churches that don't teach the basics of Christianity and even promote unsound doctrine. Without theological training, there are pastors leading churches who are confused about what the Bible says.***



## The Power of Transformation

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**Forced to hide their faith.  
Forced into marriage.  
Forced to flee. Yet God had  
something amazing in store.**

Radha's Christian life began with his father kicking him out for his new faith and having to sleep in a fisherman's truck. Although his father eventually took him back, Radha's life would prove to be more difficult. In 1975, his nation was plunged into a civil war by the Khmer Rouge communists. To survive, Radha was forced to hide his faith, dig graves for the massacred, and live on little food and sleep. The Khmer Rouge's genocide left nearly two million people dead, including most of Radha's family.



But through God's mighty providence, an incredible miracle happened. The Khmer Rouge began arranging marriages to gain future laborers. Radha's matches kept rejecting him, and if he was rejected one more time, he would've been executed. His last match, Samen, said yes. Radha had no idea that the Lord not only provided him a Christian wife, but the daughter of one of the most prominent pastors in the country.



Radha and Samen eventually fled to a refugee camp. It was there that God introduced Radha to ministry work. When he and his family emigrated to America, he began working with underground churches in Cambodia. This was only possible because so many trusted his father-in-law! His ministry, Cambodian Ministries for Christ International, supports pastors in Cambodia, helps congregations find buildings to meet in, connects churches together, and develops leadership material.



Radha Manickam

Cambodia



## Growth

**We see growth entirely through the frame of transformation. One life changed today equals untold numbers of lives impacted down the road.**

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**The proof is in the stories and in the lives changed. God is at work and it is amazing to see.”**

100%

Every single missionary that serves with Missions Door is committed to indigenous ministry. This focus is bringing people and teams together in new ways to see communities changed from the inside.

It's time to think about transformation differently. Because we live in a transactional and fast-paced society, it can be easy to fall into the trap of measuring results purely from numerical perspectives. While these measurements are helpful in knowing if we are making progress, we try not to get lost in them. Why? Because God continues to show us that He takes ordinary people, ideas and projects, and turns them into something extraordinary.

We shouldn't be surprised by this, but in the day to day it can be easy to forget. Just like in the feeding of the 5000, we are seeing something that was small and easy to measure become transformative and exponential in results.

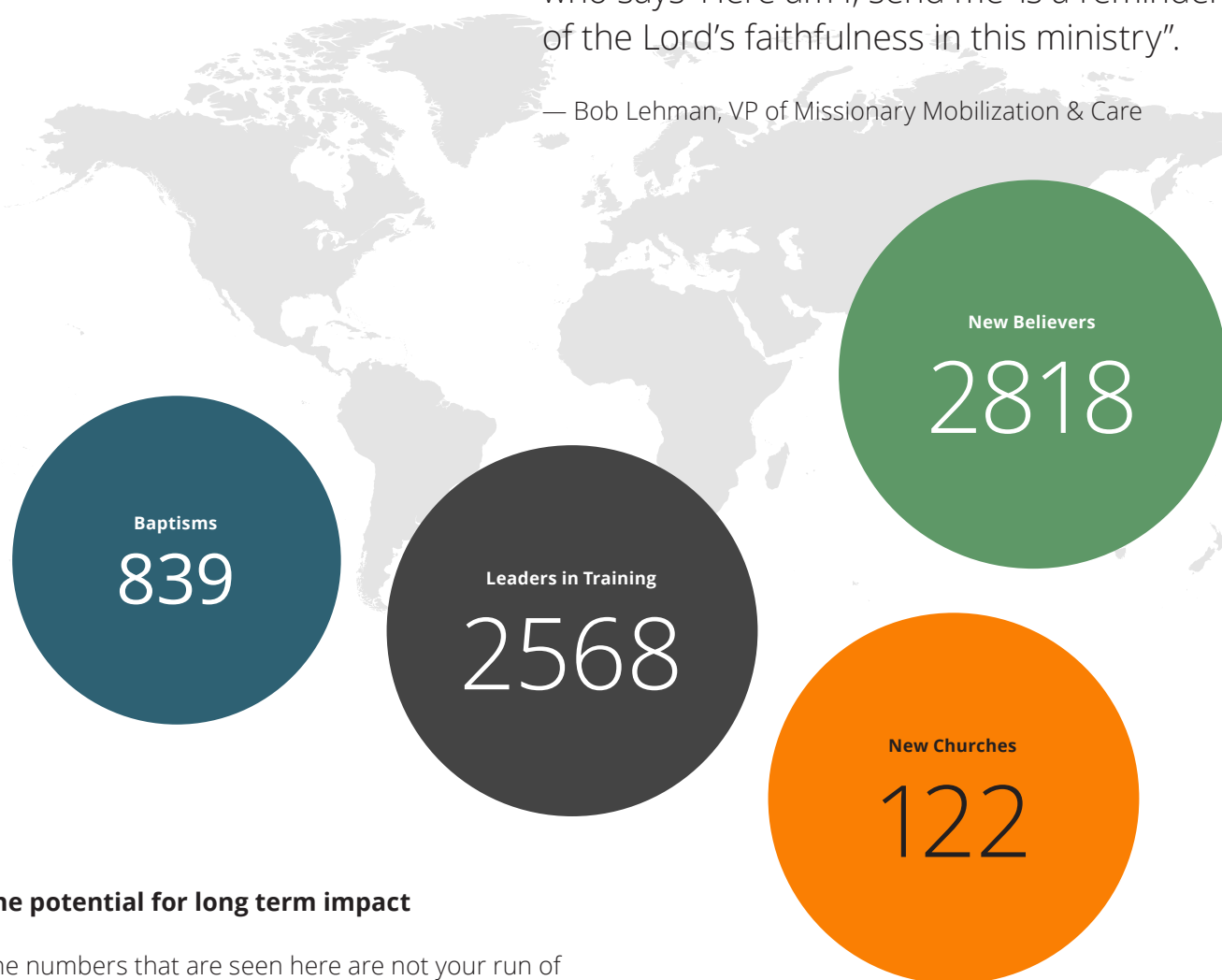
Check out <https://missionsdoor.org/stories> to read about what God is doing and how He is multiplying the work of Missions Door multiple times over.



# Results

“Every decision, every opportunity, every leader who says ‘Here am I, send me’ is a reminder of the Lord’s faithfulness in this ministry”.

— Bob Lehman, VP of Missionary Mobilization & Care



## The potential for long term impact

The numbers that are seen here are not your run of the mill ministry statistics. The individuals and leaders that make these decisions do so because they believe in the Gospel and in its power to change the world. Every number here represents a life, and a circle of influence that could be extraordinary in its future impact. Celebrate that hope with us as you ponder them.

# 2021 Financial Highlights

The data below provides a summary of financial information related to the work of Missions Door and its ministry work.

<b>FINANCIAL DATA</b>	<b>2021</b>
Support & Ministry	<b>\$9,726,422</b>
General Fund	<b>\$680,991</b>
Total Income	<b>\$10,407,413</b>
<b>SOURCES OF INCOME</b>	
Churches	<b>\$3,132,162</b>
Organizations	<b>\$2,811,666</b>
Individuals	<b>\$3,878,667</b>
Campus Housing	<b>\$23,025</b>
Investment/Other	<b>\$561,893</b>
Total	<b>\$10,407,413</b>
<b>EXPENSES</b>	
Missionary Support	<b>\$5,365,507</b>
Missionary Projects	<b>\$1,044,745</b>
Care & Service	<b>\$995,472</b>
Total Expenses	<b>\$7,405,724</b>



## 2021 Ministry Partners

Our 4,229 partnerships with individuals, organizations and churches are key components to the success of the work of Missions Door.

### 3,545 Individual Partners

Individuals and families make up the highest percentage of participants that partner with the Mission. These supporters have a heart for our Mission and often have a direct connection to an individual missionary or project.

### 139 Organizations

Organizations of many types partner with Missions Door. For profit, education, industry, church associations and beyond have embraced the heart of Missions Door and partnered with us to see growth and further reach.

### 545 Churches

Churches have long been connected partners, often through their missions ministries. Our missionaries and leadership have had the privilege to spend time in churches around the country sharing what God has done through these partnerships. Many churches have supported both individual ministry works as well as organizational initiatives.

We are deeply grateful for the partnership that we have and look forward to continued ministry opportunities together.

## Partner with us

Missions Door was founded around a heart of prayer and the desire to keep the Lord at the center of our ministry. That heart and desire is still true today. While there are plans, strategies, and work being done all the time, committing this organization and all of this work to prayer is a priority for us.

You can also support our work with a financial gift to Missions Door, which will increase our opportunities to take the Gospel across the globe. Partner with us as indigenous communities are being changed from the inside on campus, in churches and to the least of these.

It is our hope that individuals and other organizations that resonate with our message will step in and pray with us for what God is doing and give to what He will be doing.

*If this is something you are interested in joining us in, we would ask you to do three things.*

### Subscribe

Subscribe to our newsletter and follow us in social media. This is important so that you'll have up-to-date information about what's happening. There are times that we will ask prayer partners to pray for immediate needs and challenges our teams may be facing in different parts of the world.

Visit <https://missionsdoor.org/pray> to learn more.

### Pray

Pray for the Lord's guidance and that He will both lead us and that we will follow that prompting so that this work will bear much fruit. Pray for unity. The world is a volatile place, and the enemy would want nothing more than for us to fight or for us to be distracted by things that aren't that important. Pray for focus. Distractions and opportunities come all the time. The focus of our mission is important and it needs to be our highest priority. Pray for safety. Our teams are in places that are not always safe. But they work there anyway. Pray for hearts of celebration. It can be easy to be discouraged by all of the things that we see in the world that are negative. But there are good things happening and Missions Door has had the opportunity to be a part of many of them.

### Celebrate & Share

Celebrate and share what God is doing. There are some amazing things happening right now. There are people finding God for the very first time because of the work of Missions Door. Individuals, families, and entire communities have changed their trajectory through the redemptive work of the gospel. There are relationships that have been restored. Freedom found. Hope renewed. All of these are things to celebrate. We ask that you join us in that and share it. Share the newsletters with someone who needs to be encouraged about what God is doing around the world. Share it in social media. Be a positive influence in the lives of so many who are discouraged right now. Help us as a ministry and help us as individual missionaries to celebrate what God does.



## Our vision

To see an unstoppable force of compassionate and culturally-authentic Christ communities multiplying in neighborhoods, across our country and around the world.

## Our mission

To build healthy and empowering networks of reproducing churches and ministries that reach and disciple people for Christ.



## Our Core Values

### Gospel Reconciliation

We believe the Good News of Jesus Christ changes everything, transforming our relationships with both God and others. Therefore we minister holistically, extending His forgiveness, healing, restoration and justice to individuals, communities and systems. (2 Corinthians 5:18-21; Colossians 1:20-22)

### Multiethnic Focus

We believe God is at work in all cultures, and each one brings unique perspectives and strengths to the body of Christ. Therefore we value the hard work of dismantling barriers that keep people apart and are committed to inviting people from all cultures into community and leadership. (Galatians 3:27-28; Ephesians 2:13-19)

### Contextually-Rooted Ministry

We believe our leaders should have the freedom to implement our shared mission in ways that are appropriate to their context and culture. They see opportunities, have strategic contacts, and impact the surrounding culture in a way that outsiders cannot. (Acts 1:8; 1 Peter 4:10)

### Servant Leadership

We believe the role of our leaders is to ensure the flourishing of those around them. We value leaders who sacrifice their own ambition, demonstrate humility, model integrity, and seek healthy collaboration. (Matthew 20:25-28; John 13:12-17)





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